

Toyota Industries Corporation to Reorganize its Warehouse Automation Business in Europe and the United States

Toyota Industries Corporation (“Toyota Industries”) has the intention to reorganize its warehouse automation business—which provides automated systems for warehousing, storage, retrieval (picking), and other logistics processes at warehouses, fulfillment centers, and factories. Toyota Industries is exploring establishing regional operating companies in the United States and Europe, unifying all warehouse automation-related organizations in these regions, including subsidiaries, under the “Toyota Automated Logistics” with the regional name. Through this contemplated reorganization, Toyota Industries aims to strengthen group-wide collaboration and enhance its global warehouse automation business.

The new organizational structure is aimed to begin operations in April 2026, subject to the completion of the required information and/or consultation of the relevant local works councils in accordance with applicable laws and regulations. Under the envisaged new framework, the Group will focus on the growth of its warehouse automation business through faster, group-wide decision-making. The Toyota Industries Group’s global logistics automation business is driven primarily by its Dutch subsidiary Vanderlande Industries Holding B.V. (“Vanderlande”), which handles large-scale automation systems for airports, parcel handling, and warehouse automation; its German subsidiary viastore Intralogistics Holding GmbH (“viastore”), which engages in small- to medium-scale warehouse automation; and its U.S. subsidiary Bastian Solutions, LLC (“Bastian”). Since the three companies joined our group, our company has been working on strengthening collaboration between the organizations and creating synergies through phased organizational restructuring.

In Europe, Toyota Industries is considering merging the warehouse automation businesses of Vanderlande and viastore. In the United States, Bastian and Vanderlande’s U.S. warehouse automation business will be integrated.

Vanderlande will continue to specialize in airport and parcel operations, providing even higher value-added solutions and services.

The warehouse automation market is expected to continue growing in the large markets of Europe and the United States. Through this contemplated reorganization, Toyota Industries will develop solutions tailored to the characteristics of each business area and strengthen its sales capabilities, while also making effective use of resources such as personnel, solution lineup, customer base, and information within the warehouse automation business to provide solutions suited to diverse customer operations and segments around the world.

■ Overview of European and American logistics subsidiaries

	Vanderlande	viastore	Bastian
Head office location	Veghel, Netherlands	Stuttgart, Germany	Indianapolis, Indiana, USA
Established	1949	1889	1952
Number of employees (As of the end of June 2025)	10,995	616	1,513
Business details	Large-scale logistics system integrator	Small and medium- sized logistics system integrator	Small and medium- sized logistics system integrator